



First-half 2012 results

Tuesday July 24, 2012

Preliminary notice

- ❖ The consolidated financial statements for the first half of 2012 were approved by the Board of Directors at its meeting of July 23, 2012.
- ❖ A limited review of these financial statements was performed by the Statutory Auditors.



Overview of the first half 2012

A busy half-year



Organic growth in
invoiced rents

+4.8%

**4 *Esprit
Voisin*
projects
completed**

Adjusted FFO per
share*

+9.4%

€ 1.25 Bn

of financing
including € 1bn
drawn

€ 1.0 Bn

of exceptional
distribution

€ 216m

of assets sales
confirmed or
under promises

**A new corporate
governance**
Casino owns 40.2%
of voting rights

**2 new
independant
Board Directors**

**A new
Partnership
Agreement
signed**

A generally positive first half of the year for neighborhood shopping center retailers and Mercialys...

Retailers' sales growth – Comparable scope/All retailers

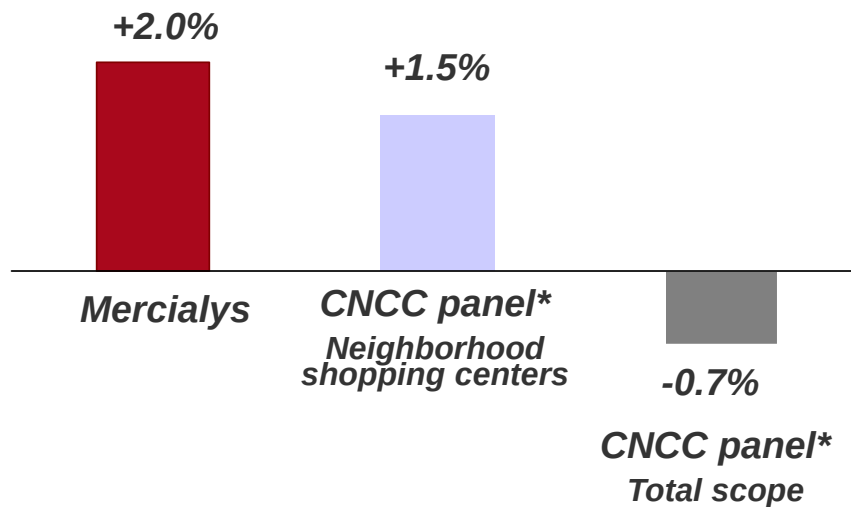
Source: CNCC



“Esprit Voisin” concept allows Mercialys’s portfolio to outperform



*Retailers’ sales growth
All retailers - Cumulative to end-May 2012*



Very volatile performance from one month to the next in 2012, as in 2010 and 2011

- Very strong performance in March and June
- April and May were difficult months
- Good performance in June for Mercialys (+2.0% “ all retailers ”)
- Satisfactory sales during July

❖ The sector of shopping centers hold up well in France

**Mercialys current
financial occupancy
rate June 2012**

97.6% Same as June 2011

Organic growth: still one of the main growth drivers for the first half of the year

❖ Organic growth in invoiced rents **+4.8%**

**Increase in
invoiced rents
+2.1%**

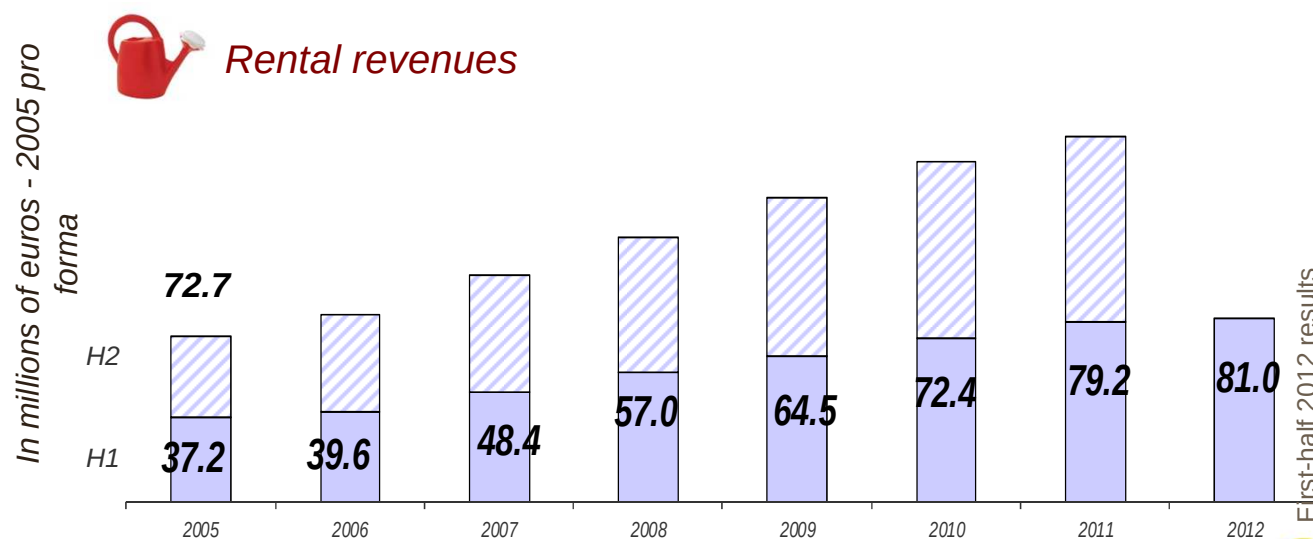
Organic growth in
invoiced rents

+4.8%

Acquisitions/Asset
sales* and non-
recurring items

-2.7%

**Increase in rental
revenues
+2.3%**



“Esprit Voisin” program fuelling growth in the portfolio...

- ❖ 4 extensions completed in the first half of the year: rental income of Euro +3.8m on an annual basis



51 new stores - 29,700 m² developed

- ❖ Around 10 renovations under the “Esprit Voisin” concept expected in the second half of the year
- ❖ 5 extension projects under development due to be completed in the second half of the year

... and making our shopping centers more attractive

ANNEMASSE

+28%



Increase in **shopping center footfall** in H1 2012 vs. H1 2011

AUXERRE

+61%



Increase in **shopping center footfall** in H1 2012 vs. H1 2011

MARSEILLE

+770 bps
vs CNCC average
data



Increase in **cumulative retailers' sales** at end-May 2012

QUIMPER

+42%



Increase in **shopping center footfall** in June 2012 vs. June 2011

FREJUS

+19%



Increase in **shopping center footfall** in June 2012 vs. June 2011

GRENOBLE

+19%



Increase in **retailers' sales** in H1 2012 vs. H1 2011

A solid operating performance in the first half of the year and exceptional major events

❖ **BBB rating from S&P**

❖ **Debt of Euro 1 billion** taken out + liquidity facilities

Euro 350m
3-year bank
loans

Euro 650m
7-year bond
issue

Euro 250m
of undrawn 3-
year credit
facilities
(revolving credit
facility, Casino
facility)

❖ **Exceptional distribution of Euro 1 billion** equal to Euro 10.87 per share on April 20, 2012

❖ **Changes to Mercialys's corporate governance**

- ◆ 7 independent directors out of 12 on the Board of Directors
- ◆ A Partnership Agreement approved by the Board of Directors in its new form

Euro 216 million of asset sales signed or under promises to sell

- ❖ 20 assets sold for **more than the appraisal value** in accordance with the mandate given by the Board of Directors

Sale price
including transfer
taxes

Euro 216m

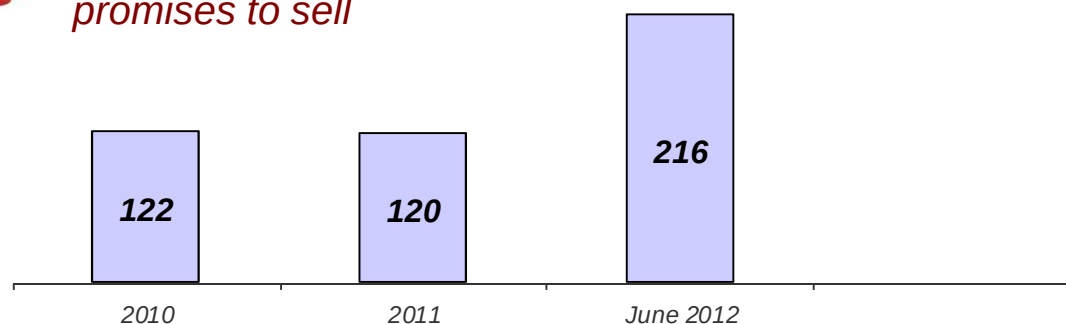
Average
capitalization rate
(incl. TT)

6.3%

In millions of euros



*Assets sold or subject to
promises to sell*



The “ *Foncière Commercante* ”*: a new dynamic

The “ Foncière Commercante ”

is to be closely involved alongside national banners and independant retailers in their local integration in order to enhance their commercial momentum.

A modern, proactive and multi-channel support in the development of our shopping centers activity.

**Enhancing our
unique
approach
thanks to the
Esprit Voisin**

**Stimulating
demand**

**Enlarging our
offering**

The “*Foncière Commercante*” strategy is launched! Notable advances in its implementation

- ❖ The company’s organizational structure changes in order to accompany the phased roll-out of the “*Foncière Commercante*” strategy at shopping centers:
 - ◆ *Training* of shopping center managers, who will convey the “*Foncière Commercante*” strategy
 - ◆ *Strengthening* of marketing and advertising teams in order to provide support
 - ◆ Bearing Point appointed to *accompany* the transformation process
- ❖ Implementation of marketing tools (geomarketing studies, IT, CRM, databases, e@commerce, etc.)
- ❖ Launch of operational tests in June 2012

Phased roll-out as of H2 2012

Merrialys is taking an organized and sequenced approach to its transformation

S&P rating of BBB



Debt of Euro 1 billion



Distribution of Euro 1 billion



Change in corporate governance



Signature of new Partnership Agreement



Launch of “Foncière Commercante” strategy

In progress

Refocusing on 70 assets relevant to the new “Foncière Commercante” strategy

In progress



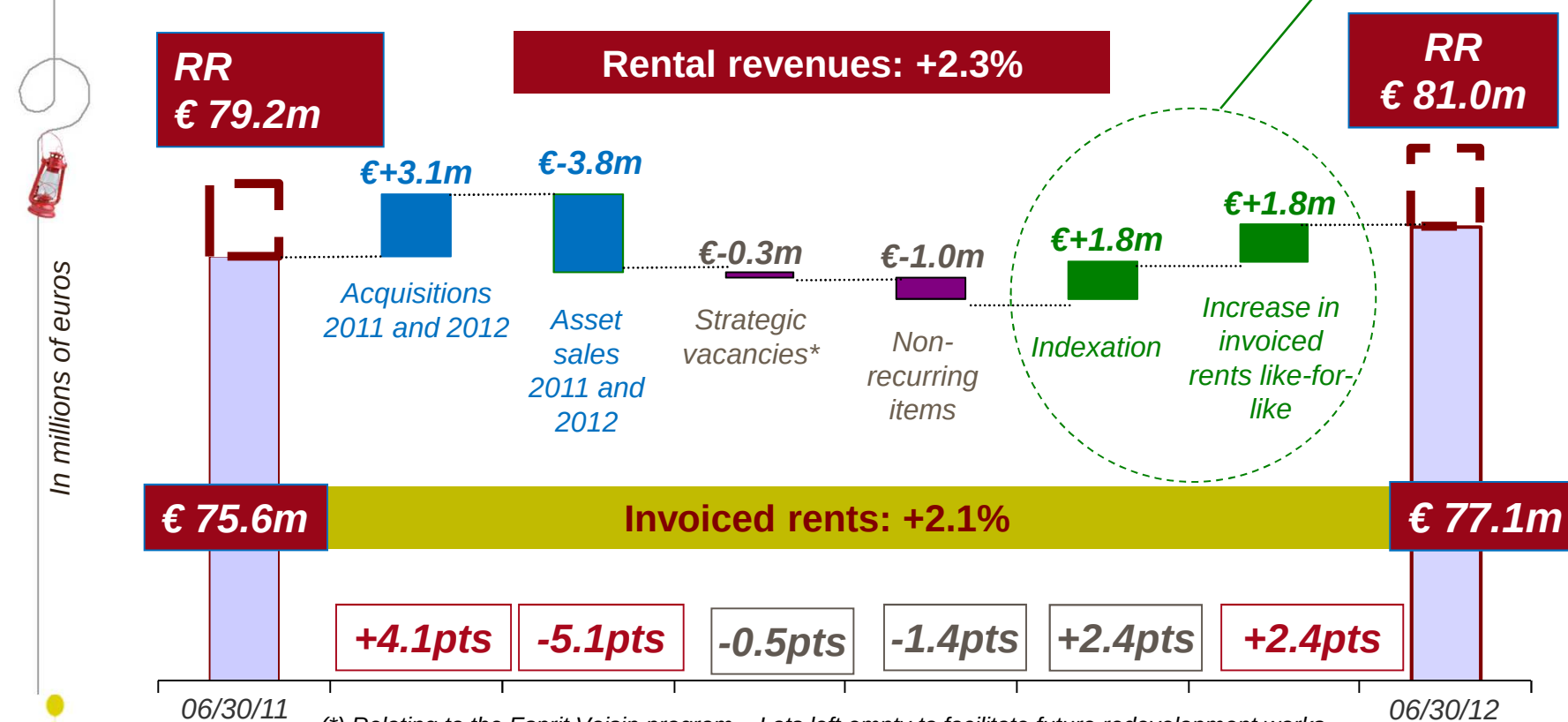
First-half 2012 activity

A period of strong organic growth: +4.8%



❖ Further strong growth in invoiced rents on a like-for-like basis before indexation: **+2.4%**

Organic growth in invoiced rents +4.8%**



(*) Relating to the Esprit Voisin program – Lots left empty to facilitate future redevelopment works

(**) Organic growth in invoiced rents including current vacancies, variable rents and indexation excluding the impact of recurring lease rights

Organic growth fuelled by letting activities

- ❖ **149 leases signed** in the first half of the year

Significant increase in rental values post-negotiations

- ❖ Average gross rental value still well below the benchmark

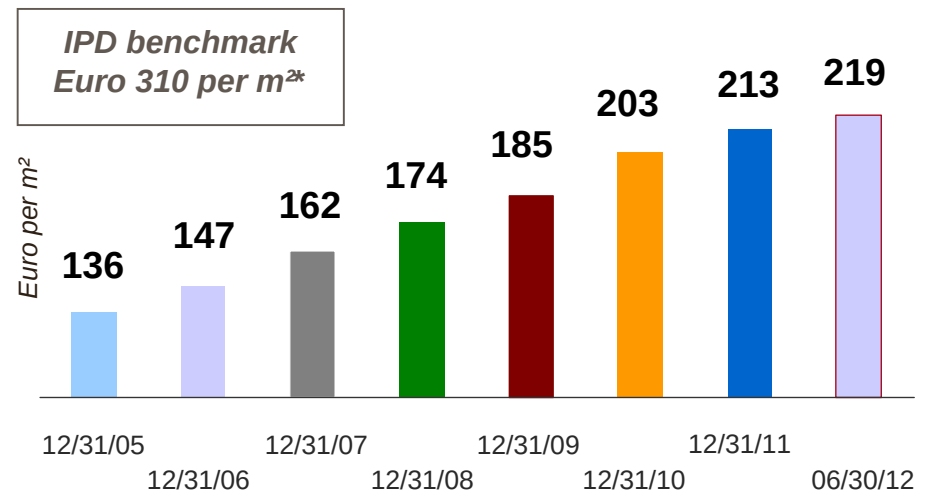
- ❖ Significant additional rental income from the specialty leasing** business

Renewals

+27%***

Relets

+45%***



Euro 2.1m
invoiced in H1
2012

+30%
vs. H1 2011

(*) Rental value per m² at end-2011 – Shopping centers excluding Mercialys portfolio

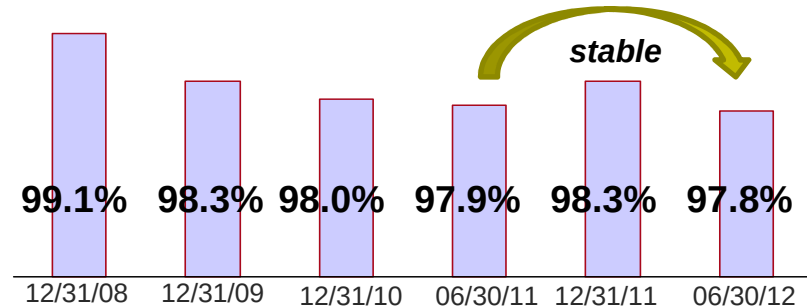
(**) Short-term lets of communal areas (malls and car parks)

(***) Average increase in rental values versus benchmark rental values

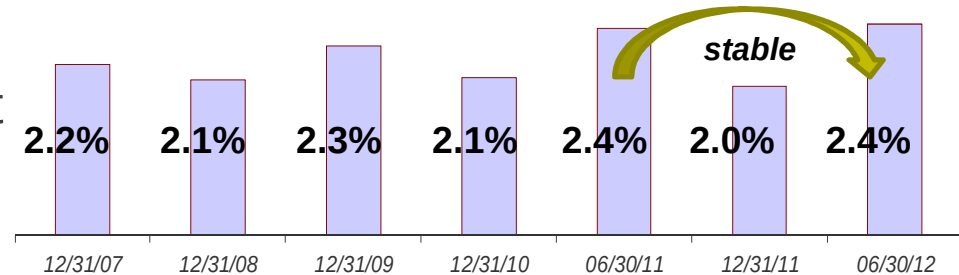
Satisfactory management indicators



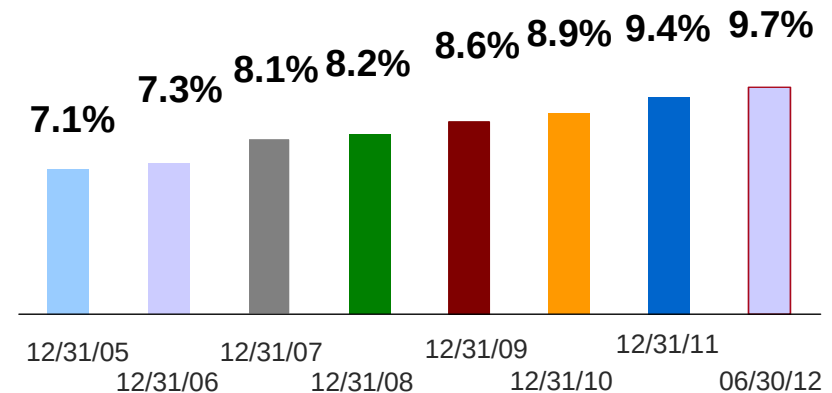
❖ Recovery rate* still at a high level



❖ Recurring vacancy rate stable at a low level



❖ Modest occupancy cost ratio** for our retailers

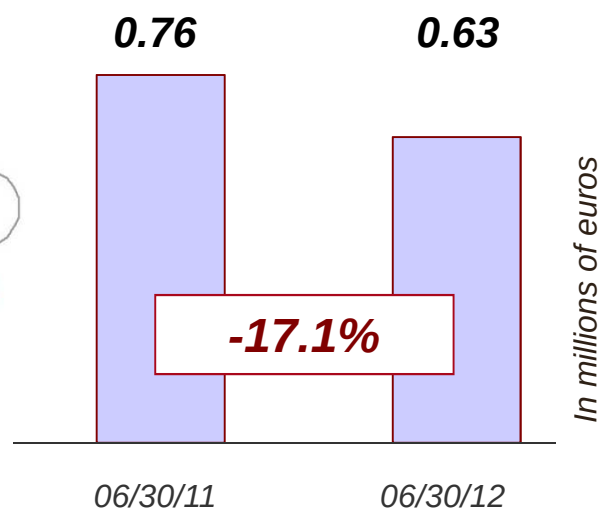


First-half 2012 results

Results reflect asset sales carried out in 2011 and the new financial structure adopted in the first half of the year



Funds from operations (FFO)* per share (diluted)



(*) Funds from operations – Net income, Group share before depreciation and capital gains

(**) Net of fees charged

(***) For 2011, arrangement fees. For 2012, percentage-of-completion margin on Pessac extension

(****) Exceptional costs relating to restructuring of Mercialys's financial and shareholding structure

	06/11	06/12	% chg.
Net rental income	74.4	76.3	+2.6%
Net operating expenses**	-6.2	-6.3	+2.8%
Operating income	68.2	70.0	+2.6%
Union Investment partnership***	2.0	5.5	
Non-recurring items	-0.0	-4.7 ****	
Net financial items	0.7	-10.5	
Tax and minorities	-0.8	-2.2	
Funds from operations (FFO)*	70.1	58.2	-17.0%
Depreciation	-14.3	-13.0	-9.7%
Net capital gains	-0.5	+2.4	
Minority interests	-0.0	-0.0	
Net income, Group share	55.3	47.6	-13.9%

Unusual operating items relating to restructuring of Mercialys's financial and shareholding structure

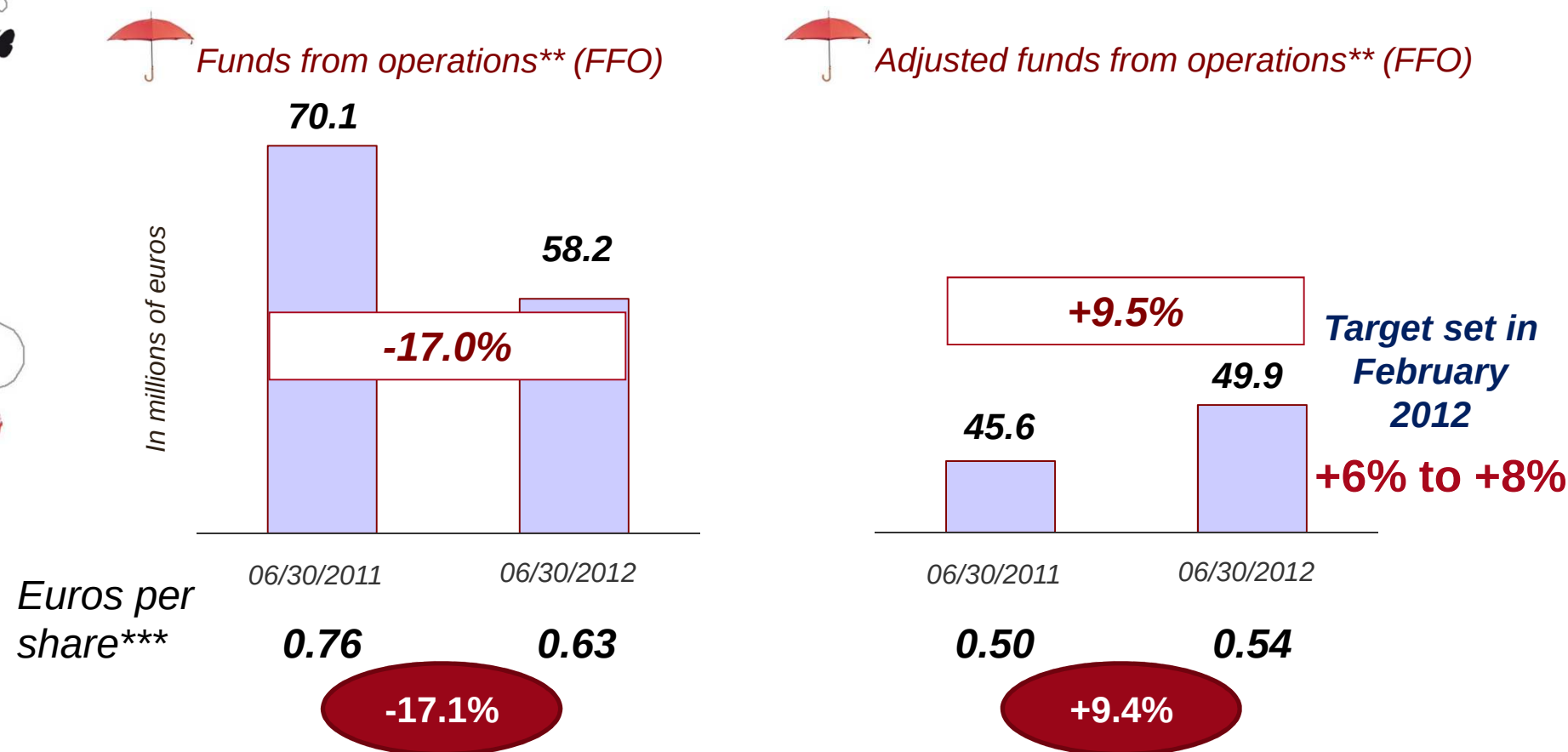
❖ Non-recurring costs of Euro 4.7m

Non-recurring charges relating to the taking out of debt	Euro 3.4m
Advisory and other charges relating to the adoption of the new financial structure	Euro 1.3m

❖ Net financial items impacted by the taking out of Euro 1 billion of debt

	H1 2011	H1 2012
Cost of debt of Euro 1bn taken out in H1 2012 (bank loans and bonds)	-	-9.7
Other costs (fees for undrawn loans)	-	-1.6
Cost of debt already existing at end-2011 (finance leases, mortgages)	-0.2	-0.1
Income from financial investments (Green Yellow, OPCI UIR II)	+0.5	+0.8
Other financial income (cash and cash equivalents)	+0.4	+0.1

Adjusted for effect of asset sales and based on a like-for-like financial structure, growth in FFO** is well above management's objective for 2012



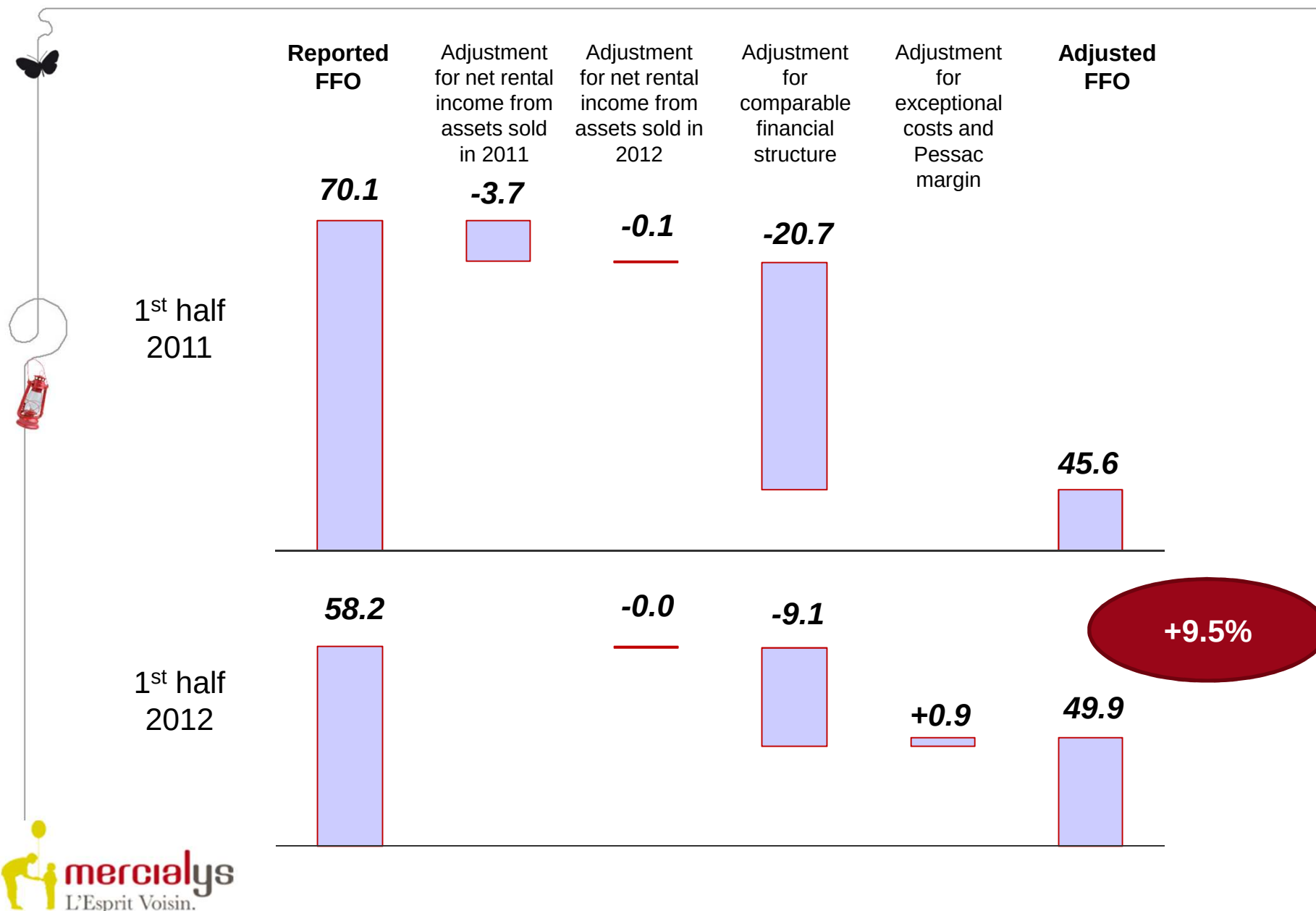
First-half 2011 figures include Euro 1.3m (net of tax) of non-recurring advisory fees in respect of the creation of a fund with Union Investment.

(*) Net income, Group share before depreciation and capital gains

(**) Adjusted for rental income from assets sold in 2011 and 2012 and based on a like-for-like financial structure - Excluding margin on Pessac extension and exceptional costs relating to the restructuring of the financial and shareholding structure

(***) Relative to the average number of shares (fully diluted) over the period

The adjusted FFO enables to figure out the intrinsic performance of Mercialys in its current form



Payout of an interim dividend of Euro 0.25 per share

- ❖ At its meeting held on July 23, 2012, Mercialys's Board of Directors decided to pay an interim dividend of **Euro 0.25 per share.**
- ❖ This interim dividend will be paid on **October 15, 2012.**

With this new announcement,
Mercialys will have already paid

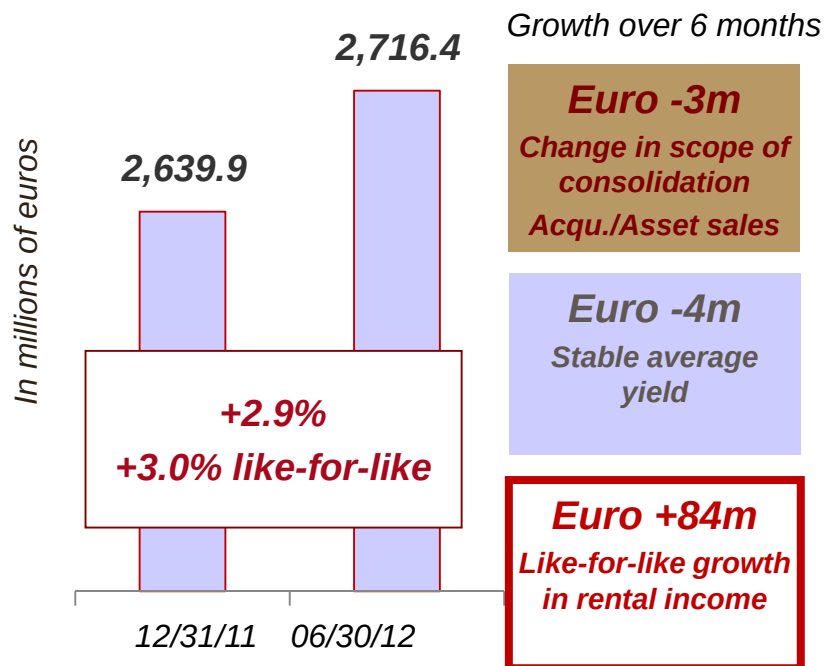
2012 interim dividend	0.67	2011 balance of dividend (April 20, 2012)
Euro 0.25 per share	10.87	Exceptional distribution (April 20, 2012)
	0.25	2012 interim dividend (October 15, 2012)
	Euro 11.79	per share in the course of 2012

Increase in value of the portfolio as a result of organic growth

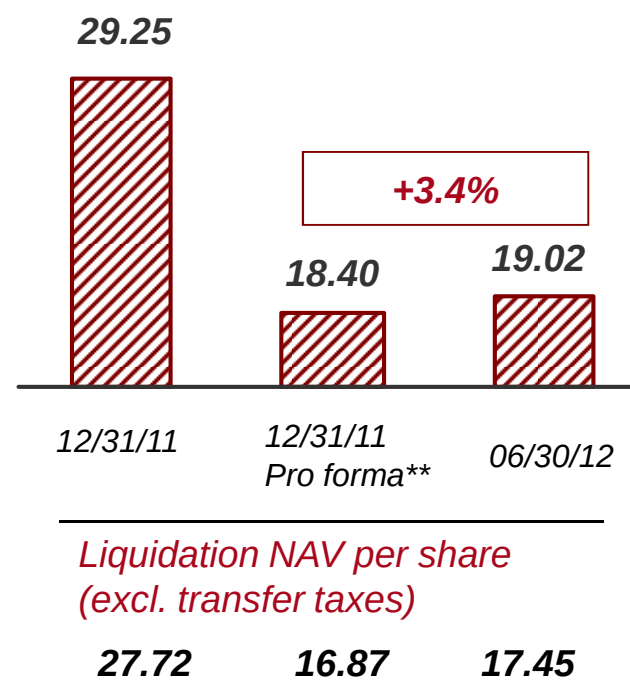
❖ Stable average appraisal yields



Appraisal value of portfolio, including transfer taxes*



NAV per share incl. transfer taxes (euros)



Average appraisal yield	12/31/07	12/31/08	12/31/09	12/31/10	12/31/11	06/30/12
	5.5%	5.8%	6.1%	5.8%	5.8%	5.8%

Euro 216m of assets sold or under promises to sell: continuing refocusing of the portfolio

Sale price
including transfer
taxes

Euro 216m*

An average capitalization
rate of **6.3%**

20 assets

2012 gross annual
rental income**

Euro 11m

Capital gains
realized***

Euro 57m

13 neighborhood shopping centers

Toulouse Basso Combo	Villenave d'Ornon	Geispolsheim	Les Sables d'Olonne
Troyes Barberey	Lons le Saunier	Larmor	Montpellier Argelliers
St André de Cubzac	St Etienne La Ricamarie	Torcy Monchanin	Avignon Cap Sud

Extension developed on an off-plan basis at Bordeaux-Pessac
6 standalone lots (*service mall, cafeterias, offices*)

(*) including Euro 2.9 million of assets already sold during the first-half of 2012 and an off-plan asset to be completed in November 2012

(**) 2012 annualized forecast - Excluding Pessac extension

(***) Projected net capital gains excluding Pessac extension

Pro forma for these asset sales, Mercialys owns 101 properties including 71 shopping centers with a value of Euro 2,550m

Portfolio structure

June 30, 2012 pro forma for asset sales carried out or under promises to sell as at 07/24/12

	Number of properties	Market value incl. transfer taxes (in millions of euros)	% of MV incl. TT
Large regional shopping centers	32	1,883.8	74%
Neighborhood shopping centers	39	608.3	24%
Total shopping centers	71	2,492.1	98%
Other	30	57.7	2%
Total	101	2,549.8	

Opening of Quimper Esprit Voisin: increase in footfall supporting value creation

Redevelopment of 5,300 m² former Castorama store

19 new shops opened + 1 mid-size store (Fnac), renovation of the existing shopping mall

The center now has 73 shops and 6 mid-size stores

- ❖ **Total investment*: Euro 11.7m**
- ❖ **Gross annual rental income: Additional Euro 1.6m**
- ❖ **Extension yield: 13.8%**

Inclusion of Fnac, Nature&Découvertes, Mango, Footlocker, Jack&Jones, Sergent Major, Bessec, Marionnaud etc.

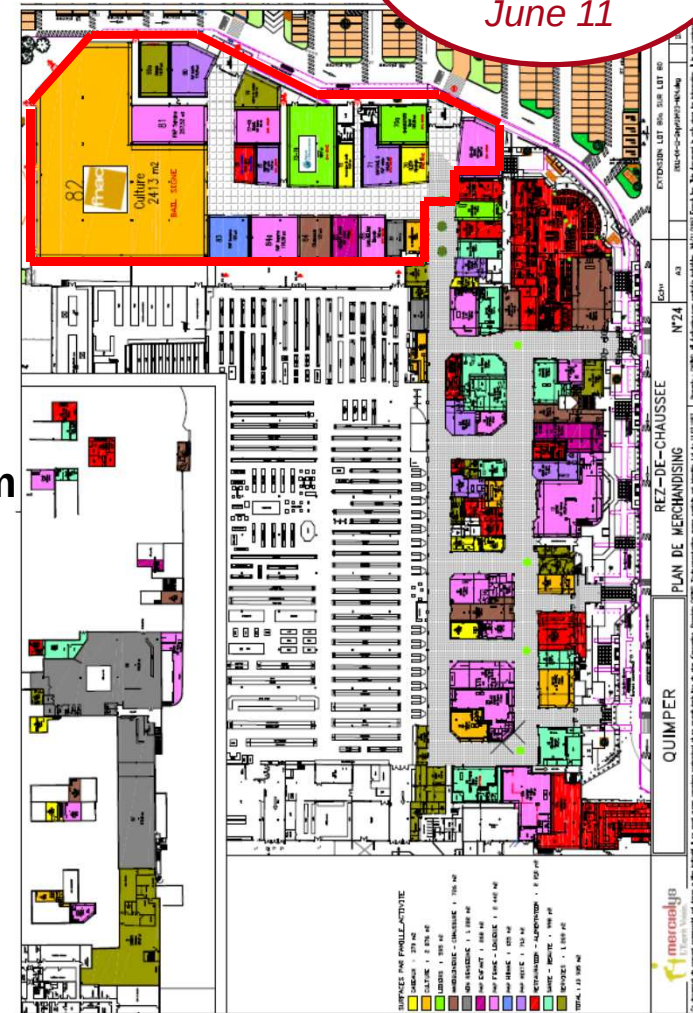
Average store rent: Euro 484 per m²

Letting rate: 97%**

Footfall

+42%

*June 12 vs.
June 11*



Opening date: May 25, 2012

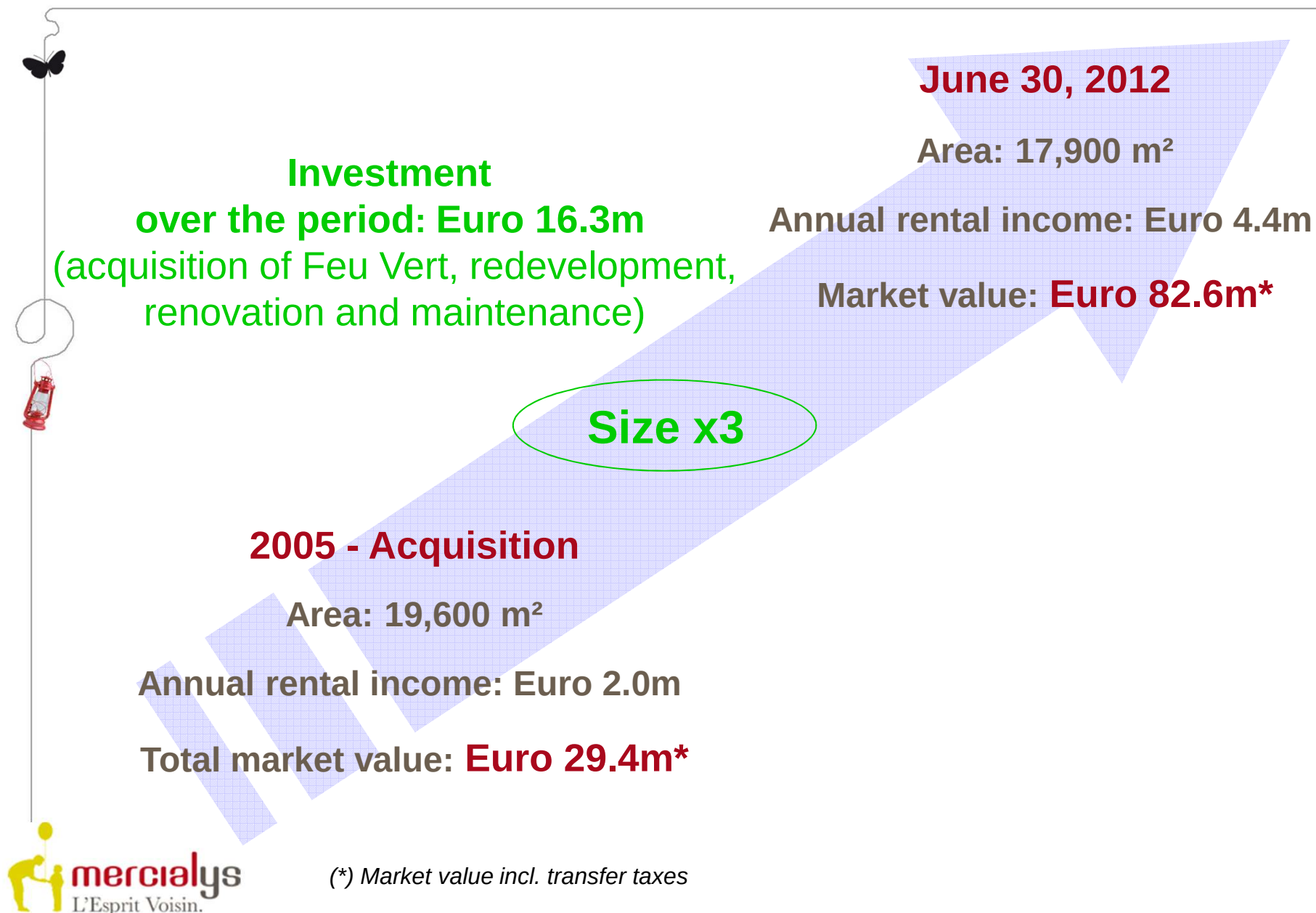
(*) Net of lease rights received

(**) In terms of rental value, compared with estimated potential rental income at the start of the development project

Quimper: site enhanced by the inclusion of a new anchor generating a high level of customer flows



Quimper: a powerful renovated site, leader in its area



Fréjus doubles in size

Enlarged by 4,500 m²

**23 new shops + 1 mid-size store,
renovation of the existing shopping mall**
The center now has **42 shops** and **3 mid-size stores**

- ❖ **Total investment*: Euro 23.6m**
- ❖ **Gross annual rental income: Additional Euro 1.5m**
- ❖ **Extension yield: 6.5%**

**Inclusion of Douglas, Okaidi, Jack&Jones,
Morgan, Jules, Afflelou, La Mode est à
Vous etc.**

Average store rent: Euro 592 per m²

Letting rate: 100%**

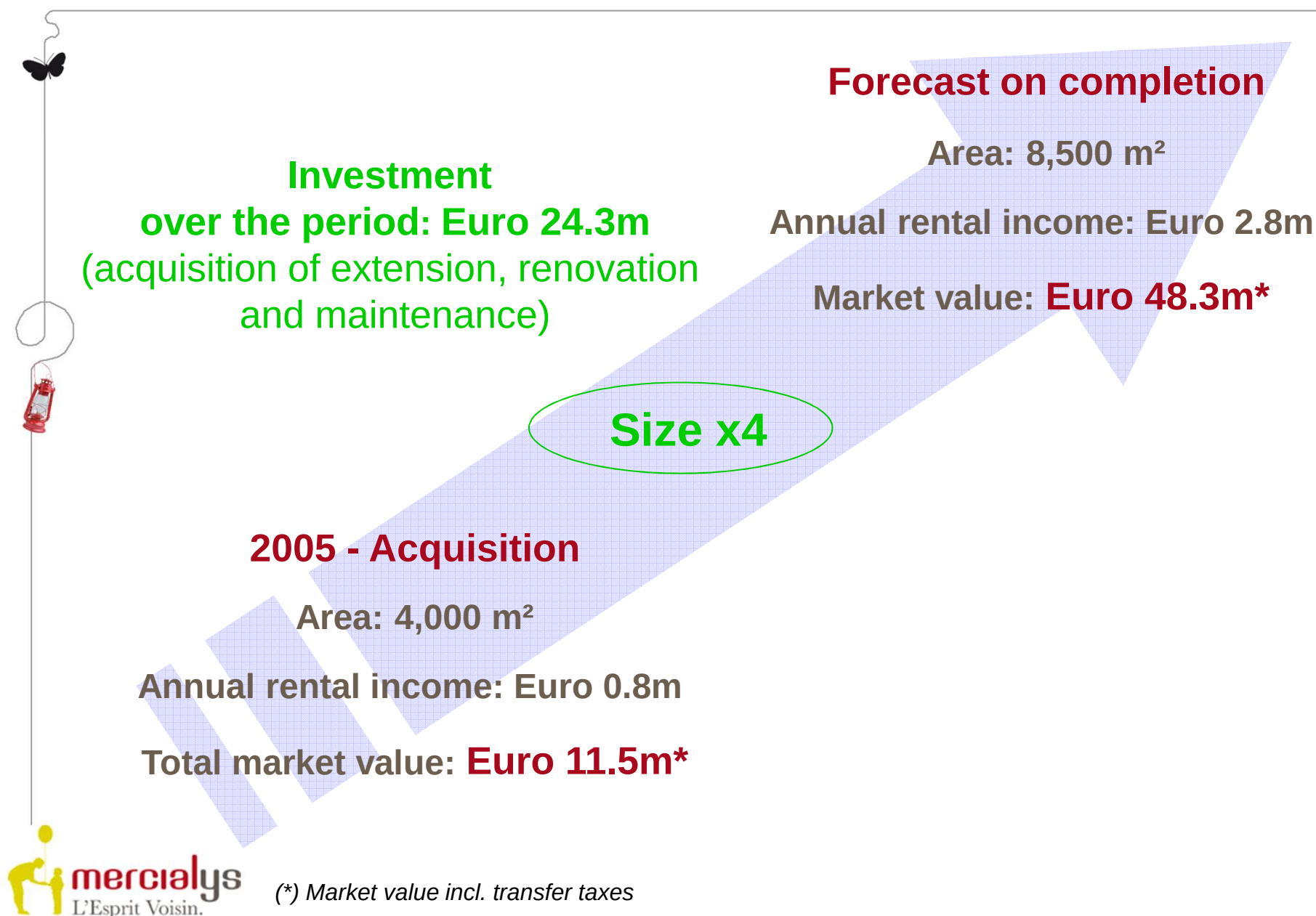
Opening date: June 6, 2012



Fréjus: extension significantly enhances the site's commercial strength



Fréjus has therefore quadrupled in value since the IPO



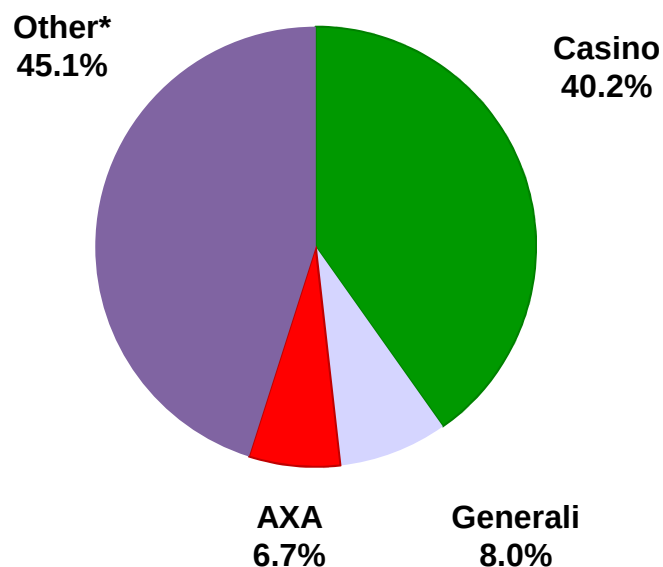


A new financial and
shareholding structure

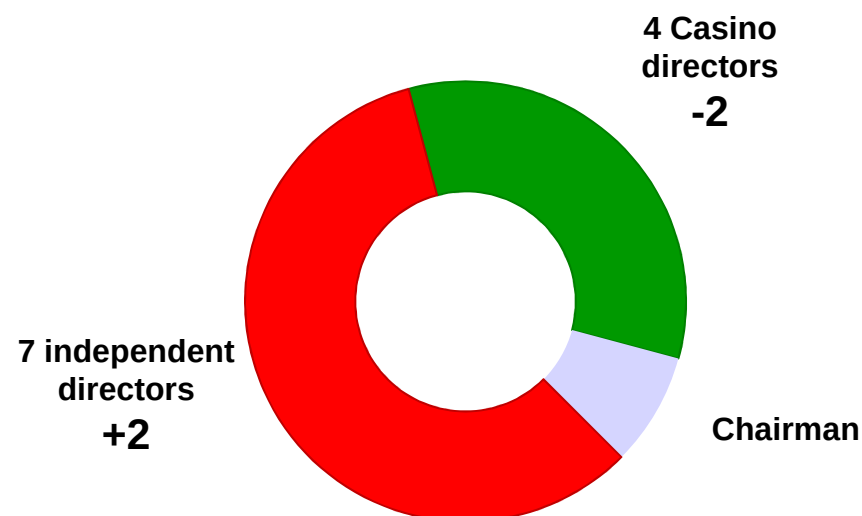
Casino falls below the threshold of 50% of voting rights

Shareholding structure by voting rights at June 30, 2012

Source: companies



❖ A remodeled Board of Directors



❖ Arrival of E Cunin and MC Levet helps to diversify the areas of expertise represented on the Board

- ◆ New technologies
- ◆ Retail

Mercialys has taken out debt of Euro 1bn, in addition to Euro 250m of liquidity facilities

❖ A secure debt structure...

Debt drawn

Bank loans

Euro 350m

3 years

Euribor + 225bp

Bonds

Euro 650m

7 years

4.125% fixed

*Average cost
of debt during
H1*

3.9%

Undrawn liquidity
facilities

Bank revolving credit facility

Euro 200m

3 years

Euribor + 225bp

Casino current account facility

Euro 50m*

Maturing end-
2015

Euribor + 120bp

❖ ... and a **LTV** of less than 40%: **37.8%**

*NB:
3m Euribor over
the period =
0.746%*

The new Board of Directors has approved the new Partnership Agreement and 25 development projects

- ❖ Pipeline secured until 2015: Casino and Mercialys have made a mutual commitment to develop part of the pipeline of development projects presenting strong visibility – 25 projects at present
 - ◆ Casino is responsible for development
 - ◆ Mercialys is responsible for letting and acquires the development on completion

15 “validated” projects

Euro 164m

Commitment to develop and acquire properties

10 “to be confirmed” projects

Euro 110m

“Best efforts” undertaking by both parties to develop these projects

Other projects

Euro 350m*

Projects that may factor in the agreement as they are developed

- ◆ The new agreement will continue to have effect for “to be confirmed” projects, which will be validated before the end of 2015
- ◆ Possibility of extending the agreement to include new projects
(*Consultation clause between parties in 2014*)

Pricing and settlement terms and conditions remain unchanged



❖ Calculation of price and settlement remain unchanged

- ◆ Calculated as authorizations are lifted and when at least 60% of developments have been pre-let (*as a % of projected rents - leases signed*)
- ◆ The grid of capitalization rates remains the same. It will be revised every 6 months and will change in line with Mercialys's average appraisal yield
- ◆ 50/50 split between upside and downside if actual rental income on opening is different from projected rental income used to calculate the price
- ◆ Settlement on opening of the site

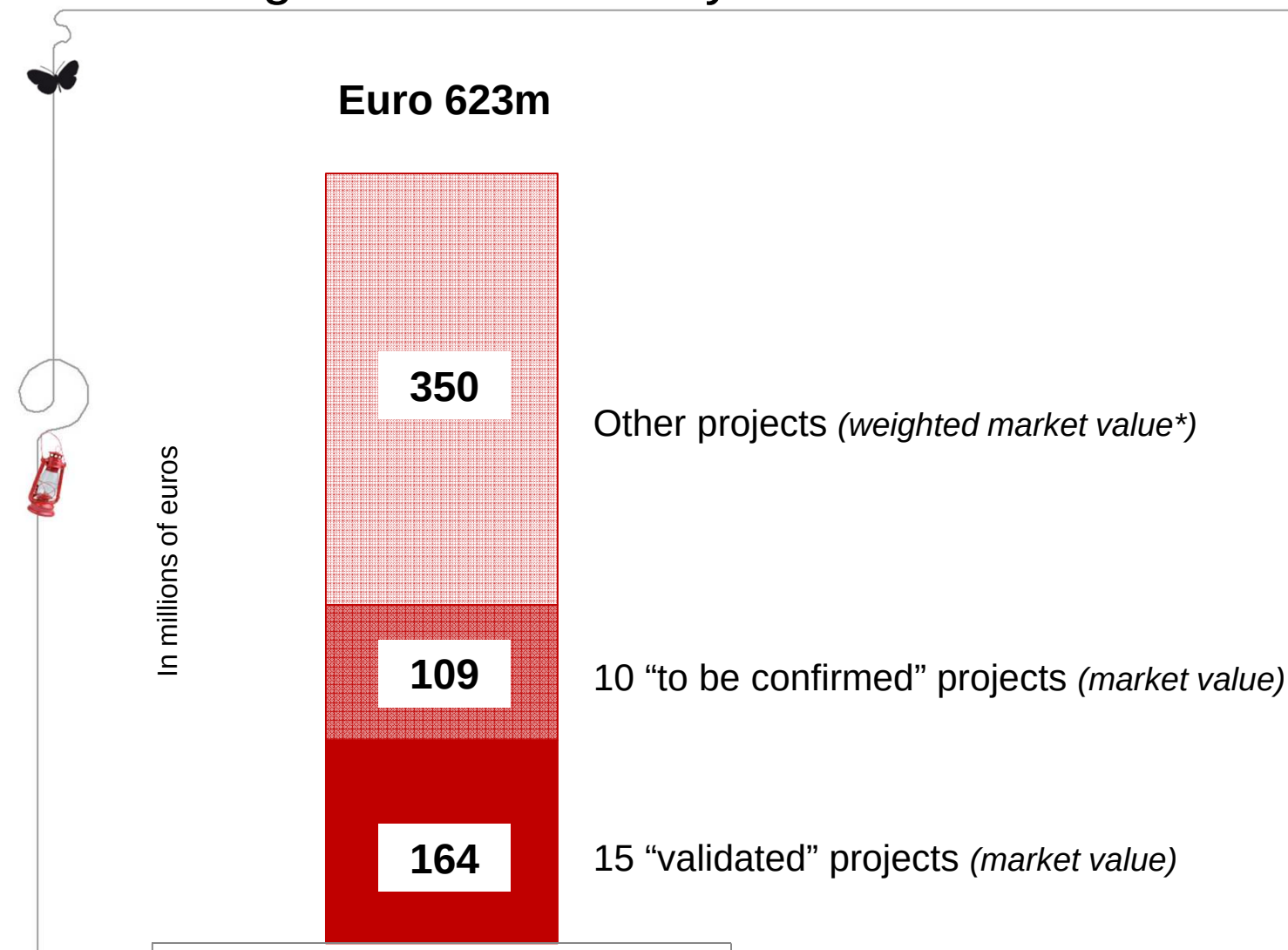
Mercialys benefits from an exclusivity on the Casino pipeline

Right of first refusal on projects developed by Casino

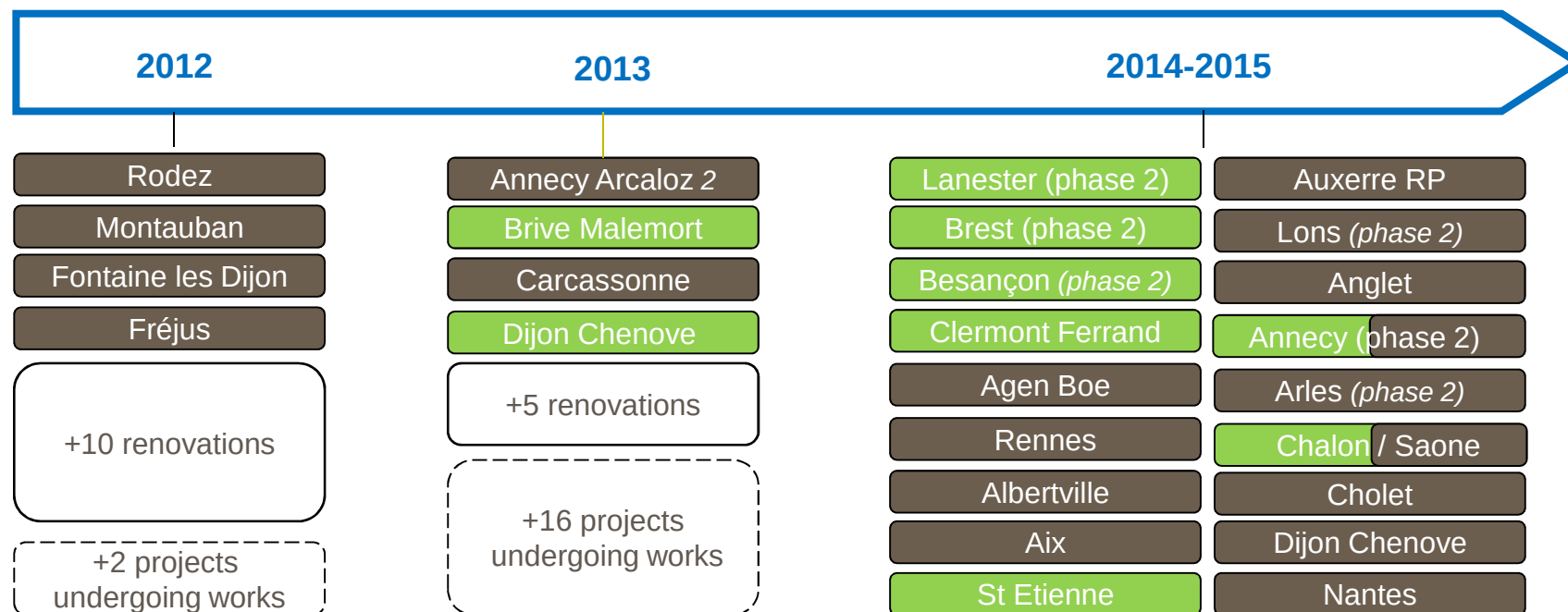
Casino benefits from a non-compete clause

Agreement from Casino required if Mercialys wants to develop a new shopping center competing with a Casino or affiliated store

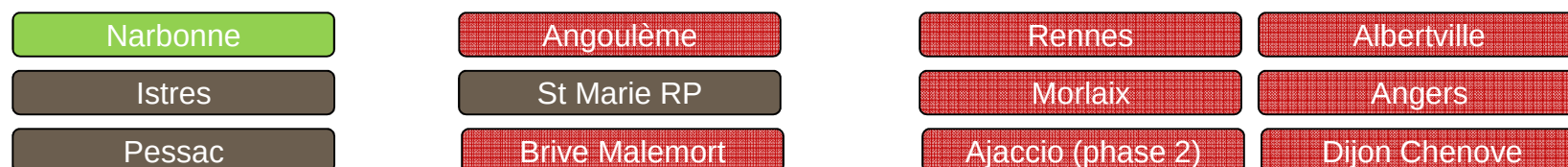
The Casino pipeline represents a significant source of future growth for Mercialys



Projects included in the Partnership Agreement cover the period from 2013-15...



... and are in addition to projects developed directly by Mercialys



In the longer term, the pipeline contains large-scale projects for which CDAC authorization has been obtained

Toulouse Fenouillet

Extension / Renovation / Creation of a new
Retailer Village concept

CDAC
authorization
obtained in 2012

42,000m² of retail space

Total of 122 shops including 60 shops
and 22 mid-size stores in addition

Due to open: 2015



In the longer term, the pipeline contains large-scale projects for which CDAC authorization has been obtained

St Etienne

CDAC
authorization
obtained in 2012

90,000m² of retail space

**83 shops - 37 mid-size stores and 5 small
specialist retail units**

21 restaurants

Due to open: 2016/2017





Conclusions and outlook

Our priorities are mainly operational



❖ Maintain a constant standard of operating excellence

Extraction of
organic growth

Mastery of our
management
indicators

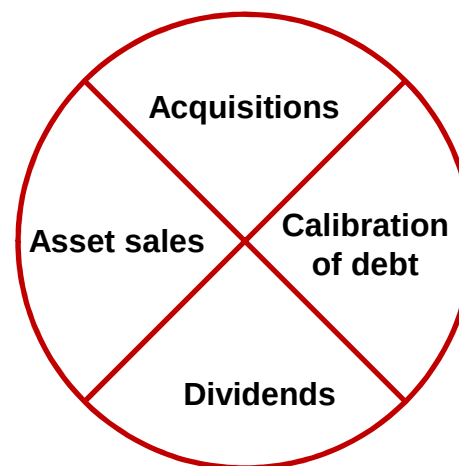
Completion of
“Esprit Voisin”
development
projects

Mastery of new
areas of
expertise

❖ Implementation of the “*Foncière Commercante*” strategy

- ◆ Think and act as a retailer...
- ◆ ... through a profound overhaul of the company’s organizational structure
- ◆ Acquire new areas of expertise and transform them into operating performance

❖ Steering our financial structure by taking action in 4 areas



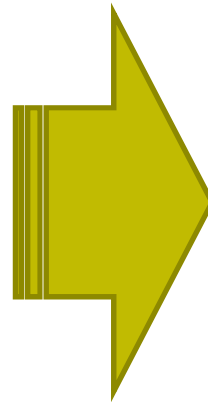
These should enable us to improve our financial performance and sustain growth in cash flow



Maintain a solid operating performance

Keep our financial ratios at cautious levels

Implement a cross-channel/hyper-local retail strategy



Improve our financial performance

Objective revised upwards

**Growth in
adjusted FFO 2012
vs. 2011**

*on the basis of a
comparable financing
structure and like-for-
like perimeter*

Set in February 2012

+6% to +8%

Revised in July 2012

more than +8%

*Our current visibility puts us ahead of
the range expected at the start of the
year*



Appendices

Income statement

In millions of euros

	06/30/11	06/30/12	% chg. 12/11
Invoiced rents	75.6	77.1	+2.1%
Lease rights	3.6	3.8	
Rental revenues	79.2	81.0	+2.3%
Non-recovered property taxes	-0.0	0.0	
Non-recovered service charges	-2.0	-2.1	
Property operating expenses	-2.7	-2.6	
Net rental income	74.4	76.3	+2.6%
Management, administrative and other activities income	4.3	1.8	
Depreciation and amortization	-14.3	-13.3	
Staff costs	-4.9	-4.7	
External costs	-3.6	-3.0	
Property development margin		5.5	
Current operating income	55.9	62.6	+12.0%
Exceptional income	-0.5	-2.3	
Net financial items	0.7	-10.5	
Tax	-0.8	-2.3	
Net income, Group share	55.3	47.6	-13.9%
EPS (euros per share)*	0.60	0.52	-13.9%

First-half 2012 results

Number of shares



	2010	2011	06/30/12
Number of shares outstanding			
. At January 1	91,968,488	92,000,788	92,022,826
. As at June 30	91,968,488	92,010,013	92,022,826
. As at December 31	92,000,788	92,022,826	
Average number of shares outstanding	91,968,488	92,011,241	92,022,826
Average number of shares (basic)	91,744,726	91,865,647	91,903,681
Average number of shares (diluted)	91,824,913	91,892,112	91,937,710

Condensed balance sheet

Assets

<i>In millions of euros</i>	12/31/10	12/31/11	06/30/12
Investment property	1,604.3	1,624.8	1,519.0
Financial assets	11.7	13.6	13.5
Other assets	1.0	0.8	1.5
Total non-current assets	1,617.0	1,639.2	1,534.0
Cash and cash equivalents	77.4	47.5	42.9
Trade and other receivables	40.9	51.3	58.2
Investment property held for sale	-	8.9	112.2
Inventories	-	9.0	4.5
Total assets	1,735.2	1,756.0	1,751.6

<i>Equity and liabilities</i>	12/31/10	12/31/11	06/30/12
Equity attributable to Group	1,647.4	1,679.4	663.2
Minority interests	0.7	0.5	0.5
Total equity	1,648.1	1,679.9	663.7
Financial liabilities	12.5	11.6	1,015.4
Deposits and guarantees	23.1	23.7	24.6
Trade and other payables	51.5	40.8	47.9
Total equity and liabilities	1,735.2	1,756.0	1,751.6

Portfolio valued at Euro 2,716 million including transfer taxes

Portfolio growth of +2.9% over 6 months

Type of property	Number of properties 06/30/12	Appraisal value incl. TT at 06/30/12*		Gross leasable area at 06/30/12		Appraised net rental income	
		In Euro million	%	m ²	%	In Euro million	%
Regional and large shopping centers	32	1,900.0	70%	414,700	58%	103.5	66%
Neighborhood shopping centers	52	763.0	28%	257,900	36%	49.8	32%
Total shopping centers	84	2,663.0	98%	672,600	94%	153.4	97%
Other assets	33	53.4	2%	39,300	6%	4.4	3%
Total portfolio	117	2,716.4	100%	711,900	100%	157.7	100%

❖ Average yield: 5.8% at 06/30/12, stable since 12/31/10

(*) Valuation based on appraisals by Atis Real, Catella, Galtier and Icade using conventional capitalization of revenues methods and discounting of cash flow from rents

Partnership Agreement: grid for the second half of 2012 remains unchanged relative to the first half of 2012

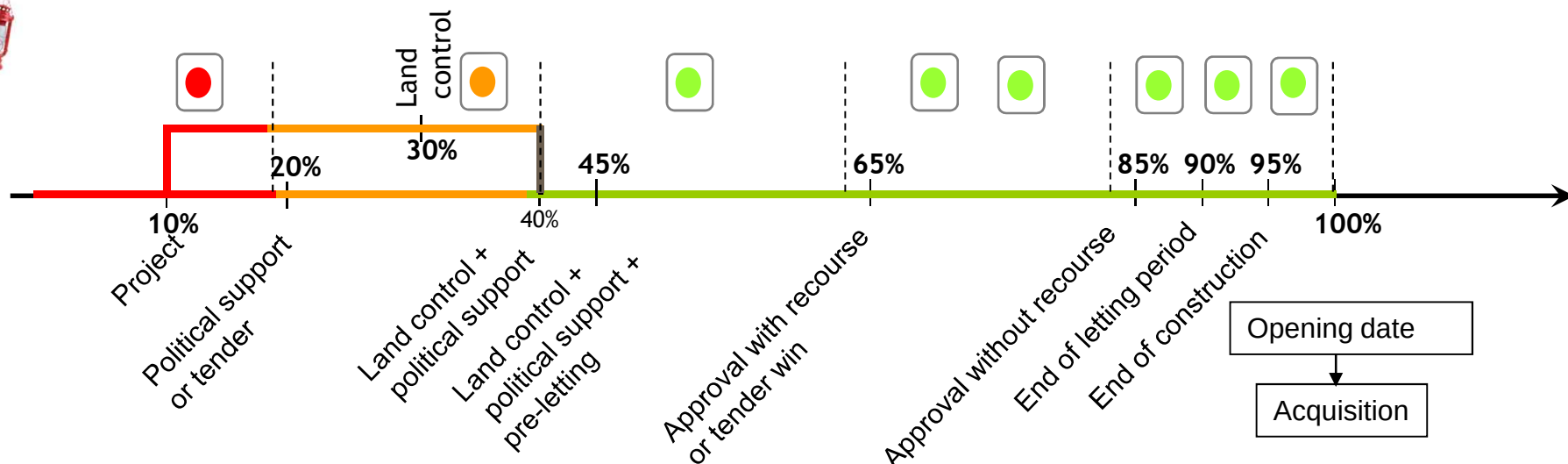
- ❖ Grid of capitalization rates applicable to reiterations in the **second half of 2012** within the framework of the current Partnership Agreement with Casino

Type of property	Shopping malls		Retail parks		City center
	Mainland France	Corsica and overseas depts & territories	Mainland France	Corsica and overseas depts & territories	
Large regional shopping centers/Large shopping centers over 20,000 m²	6.3%	6.9%	6.9%	7.3%	6.0%
Neighborhood shopping centers 5,000-20,000 m²	6.8%	7.3%	7.3%	7.7%	6.4%
Other o/w less than 5,000 m²	7.3%	7.7%	7.7%	8.4%	6.9%

Enhancing the value of the pipeline taking into account the stage of completion of each project

Each stage of completion has its own probability

- ✓ *The development pipeline as it currently stands contains projects with widely varying stages of completion and chances of going ahead*
- ✓ *The valuation method for the pipeline takes account of the stage of completion of each project*



A realistic approach